



KITARA CIVIL SOCIETY ORGANISATIONS' NETWORK



2018 ANNUAL REPORT

ACRYNOMS

ACE-Accelerated HIV Epidemic Control in Fort Portal Region

ACODEV-Action for Community Development

AGM: Annual General Meeting

BOD: Board of directors

CDO-Community Development Officer

CFR-Central Forest Reserve

CRS: Catholic Relief Services

CSBAG-Civil Society Budget Advocacy Group

CSO: Civil Society Organizations

DCDO-District Community Development Officer

DHO-District Health Officer

EC-Executive Committee

IDI: Infectious Diseases Institute

KCSON: Kitara Civil Society Organizations Network

M&E-Monitoring and Evaluation

MO: Member Organizations

PM-Project Manager

PSWs-Para Social Workers

SOCY-Sustainable Outcomes for Children and Youth

UNGOF: Uganda National NGO Forum

USAID: United States Agency for International Development

VHTs-Village Health Teams

VSLAs: Village Saving and Loans Association

WWF: World Wide Fund for Nature

Our Strategic and Operational Aspirations

VISION

A vibrant and coordinated civil society where development is obtained in a just and peaceful society

MISSION

Give a collective voice to Civil Society through research and advocacy, capacity building and empowerment of vulnerable groups to effectively participate in sustainable development processes

VALUES

Transparency & Accountability - we hold ourselves accountable to the highest level of ethical behavior and responsibility for our actions, while maintaining integrity and transparency in our performance.

Social Justice and Equity - we work with other CSOs to promote equity, dignity and a more just society, especially with regard to the poor and marginalized.

Gender and Diversity - we recognize the need for our work to reflect and promote respect for

gender and diversity issues

Collective Action and Solidarity - we strive for joint action and cooperation whenever justified by our mission, and stand with and by other CSOs when they are faced with challenges in their work.

Unity in Diversity - we believe in and celebrate diversity in the CSO sector but will strive to achieve unity amongst CSOs and with other like-minded actors

WORKING PRINCIPLES

- Mutual Support
- Appreciation of one's limitations
- Service Orientation
- Innovation and Learning
- Equal Opportunity
- Integrity and Honesty
- Time consideration



Message from the Chairperson Board of Directors

I take this opportunity to salute all our stakeholders who supported KCSO in 2018 financially, intellectually and materially. Generally speaking, the year 2018 was productive for KCSO amidst challenges. The productivity of KCSO which is presented in this report was in form of efficient and effective service delivery and institutional capacity building.

In a special way, I would like to thank the Executive Director and the entire senior management team at the secretariat, who under the policy guidance of the Board of Directors were able to steer the organization to another level in realization of its vision, mission and strategic objectives.

Our achievements during the year under review as highlighted in this annual report demonstrate the fact that KCSO has indeed come of age and is readily embracing new methods of work most importantly, KCSO has been expanding its impact and influence beyond Bunyoro

borders.

As the Chairperson Board, our emphasis in the coming year will be to support management to consolidate and scale up the achievements recorded overtime and reposition the organization in its endeavor to deliver quality services to the public in addition to effectively advocating for improved service delivery from the duty bearers.

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Swizen Wamala Stephenson Kagoro
Chairperson BoD KCSO

Foreword from the Executive Director

Kitara Civil Society Organisations’ Network (KCSO), formerly known as Kibaale District Civil Society Organisations’ Network is a legally registered network Organisation operating in Bunyoro and Rwenzori sub regions. It started and registered with Government in 2003 and had a membership of 97 Civil Society Organisations by the end of 2018. In 2017, KCSO completed a name change to fit its growth. KCSO has built a wealth of experience in governance, coordination of development actors, empowerment of vulnerable groups and peace building. The network pursues betterment of people’s living conditions mainly through service delivery monitoring, Coordination & Networking, advocacy and vulnerable groups’ capacity enhancement. A partnership approach in pursuance of results is always employed. KCSO’s governance structure is composed of the General Assembly (GA) that meets once a year, a Board of Directors elected from the General Assembly on a three-year term basis and the Secretariat team headed by the Executive Director that takes charge of the day today running of the Network.

The year 2018 saw KCSO register great achievements towards its strategic plan. The major contributors of these achievements were interventions under various funded projects including; the Sustainable Outcomes for Children and Youth (SOCY); Increasing access to sustainable and renewable energy alternatives in the Albertine Graben; Promoting Inclusive Public Finance management (PIP); and Forest Biodiversity Project. Others were; Strengthening Community to Facility HIV Services-SCFH; and Accelerating HIV Epidemic Control in Fort Portal Region ACE-Using Community Facility Framework CFF. These projects were implemented in a number of Districts including; Kibaale, Kagadi, Kakumiro, Hoima, Kyenjojo, Ibanda, Masindi, Buliisa, and Kikuube. The various performance details of each of these projects are enlisted in this report.

A combination of internal and external support systems enabled KCSO to function and register achievements. We specifically appreciate our partners and donors for the financial and technical contributions that have kept our programmes running. Particular of these include USAID through Catholic Relief Services (CRS), World Fund for Nature (WWF), Infectious Diseases Institute (IDI), Baylor Uganda, and Civil Society Budget Advocacy Group (CSBAG). Other partners during the year 2018 were; Uganda National NGO Forum (UNNGOF), Bunyoro Albertine Petroleum Network on Environmental Conservation (BAPENECO), Development Network of Indigenous Development Associations (DENIVA), Central & Local Governments within KCSO operational areas, Cultural & Religious institutions, private sector, among other partners. The Board and secretariat staff are appreciated for the tireless efforts and sacrifices.

Our focus for 2019 remains on entrenching people centered advocacy for effective public service delivery, enabling Member Organisations and other civil society groups with different capacities, and working with vulnerable groups of people to realize the rights.

2018 IN NUMBERS

- 16 CSOs coordinated to distribute 308 home solar systems and 1398 improved cook stoves in order to increase access to clean energy uptake.
- 6 Districts enabled to undertake better energy planning.
- 160 members from 4 community groups supported to restore Bugoma CFR with 138,600 seedlings.
- Rugashari Youth group supported to acquire 220 bee hives for promoting nature friendly apiary enterprise.
- 88% of HIV positive clients in Kibaale and Kakumiro Districts retained into care through referral and community linkages.
- Young people supported to promote conservation through Education for Sustainable Development School (ESD) clubs.

- 2376 HIV positive clients' viral load monitored and 153 non suppressing clients followed up
- 22 additional staff recruited in different capacities to implement various projects and in total 52 staff by the end of 2018.
- 91 PBCs (52 males and 39 females) trained in community-based budget monitoring to track service delivery in their respective Sub Counties.
- 18 government aided primary schools, 04 public health centers, monitored by the PBCs to determine the level of service delivery.

A. HIGHLIGHTS OF THE ANNUAL PERFORMANCE REPORT 2018

KCSON programmes from where activities are drawn are guided by the Strategic plan which undergoes reviews from time to time. The following are the thematic areas:

- i) **Capacity Building** – focusing on the capacity of KCSON Secretariat functioning and member organizations in order to contribute effectively to the development process
- ii) **Advocacy for Better Service Delivery**–for accountable, transparent and inclusive service delivery systems to the citizens.
- iii) **Empowering Vulnerable People** – enabling them to realize their development potential, while adopting peace building values.
- iv) **Resource Mobilization:** – to enable more investment in areas of programs that support vulnerable people especially using a rights-based approach; while also strengthening member CSOs to amplify the voices of the poor; and enhance their economic livelihood

The network programming remained sound during the year 2018. The networking and strengthening linkages amongst civil society, government, and community members remained visible in all KCSON's programming. The key activities were derived from six projects of;

- a) Sustainable Outcomes for Children & Youth (SOCY) in Kibaale, Kyenjojo, Hoima and Ibanda.
- b) Forest Bio-Diversity-Strengthening KCSON and Community groups for sustainable Natural Resources Management and Community Development.
- c) Strengthening Community- Facility HIV/AIDS Services (SCFH) in Kibaale and Kakumiro Districts-BHP project
- d) Increasing access to sustainable and renewable energy alternatives in the Albertine commonly known as clean energy project.
- e) Promoting Inclusive Public Finance management (PIP) project
- f) Accelerating HIV Epidemic Control in Fort Portal Region ACE-Using Community Facility Framework CFF

In addition, there were other activities with various achievements conducted by the secretariat beyond the six main funded projects. These achievements included;

General achievements;

- (1) Holding Annual General Meeting for the year 2017. This was held in March 2018 where Annual reports and plans were shared & approved, and re-organized the constitution to provide for a more transparent leadership selection process within the network as well as adapting to a new name.
- (2) Change of name (Rebranding). In the year, 2018, KCSON successfully changed her name from Kibaale District Civil Society Organisations' Network to Kitara Civil Society Organisations' Network. This was due to her increased geographical scope beyond Kibaale and Bunyoro region.
- (3) Board continued its policy and supervisory mandate over secretariat. The mandatory Board quarterly meetings were all held and handled a number of things including quarterly financial and programme reports. The Human Resource and Finance committees also continued to function through considering human resource and financial matters respectively at the Secretariat as well as recruitment of new staff. 21 new staff were recruited.
- (4) The Secretariat remained functional. The office remained open and operational throughout the year and offered variety of services to the members, other civil society groups, the local

government and the general public. The three branches of the Secretariat (Kyenjojo, Ibanda and Hoima) remained open throughout the year. The total number of KCSO staff by the end of 2018 was 52.

- (5) A number of trainings were conducted to offer specific skills to members. Some of these were directly organized by KCSO while others were organized by other Organisations and KCSO's role was to link and support members access such capacity enhancement opportunities
- (6) KCSO Secretariat shared a number of funding opportunities with the member organisations both through email, at office, and by visiting some MOs at their respective office locations. Linking of member organizations to potential partners was also done by providing KCSO members contacts to funding agencies as well as through the website.
- (7) One-to-one support to members during proposal developments targeting different funding agencies, accessing NGO Board requirements, among other support. Over 6 Organizations were able to access such support from KCSO Secretariat although many MOs continue facing challenges of fundraising due to lack of systems and track record.
- (8) KCSO acquired a vehicle Reg. No. UBD 660Z Mitsubishi Pajero to help in the running of its day-to-day activities.

Achievements under various projects.

A) The sustainable outcomes for Children and Youth (SOCY) project.

In 2018 KCSO with funding from USAID through CRS continued with implementation of SOCY project in two earlier districts of Kibaale and Kyenjojo and later Hoima and Ibanda districts came on board. Under SOCY, KCSO is charged with category A activities under result area 3 “Improved health and social services delivery for OVC households”. Implementation is done in close coordination with other consortium partners including ACODEV and TPO as the regional IPs, CARITAS-Kasese for category B&C respectively in the 3 districts of Kyenjojo, Kibaale & Hoima, APROCEL for B&C in Ibanda District.

Table Showing KCSO-SOCY districts with their Sub Counties in 2018

Districts	No of Sub Counties	Sub Counties
Kibaale	06	Matale, Bubango, Kyebando, Mugarama, Nyamarunda and Nyamarwa
Kyenjojo	09	Katooke, Bugaaki, Butiiti, Kihuura, Butunduzi T/C, Katooke T/C, Kyenjojo T/C, Nyabuharwa and Kigarale
Hoima	06	Buhanika, Kyabigambire, Kigorobya, Kitoba, Kahoora Division, and Buseruka
Kikuube	04	Kyangwali, Bugambe, Buhimba and Kiziranfumbi
Kakumiro	01	Kakumiro T/C
Ibanda	06	Ishongororo, Nyamarebe, Bufunda, Bisheshe, Kicuzi and Rukiri
Total	32	

The project in 2018 served a total number of **22,201 (12,081 females and 10,120 males)** across the 6 districts of which 12,609 were children as major beneficiaries. These were served with different services including health, psychosocial support and economic strengthening services.

Key achievements under this project in the year 2018 included;

- **Enrolment of New beneficiaries**

A total of 7,787 beneficiaries were enrolled on to the SOCY project across the 6 Districts of Kibaale, Hoima, Ibanda, Kakumiro, Kikuube and Kyenjojo. Enrolment was done using the recommended and approved tools and lists of eligible beneficiaries were obtained from health centers after being authorized by DHOs in those respective Districts.

District	Target beneficiaries	Beneficiaries enrolled	Variance
Kikuube	1430	898	532
Hoima	657	700	(43)
Kyenjojo	3000	2811	123
Kibaale	3042	2179	863
Kakumiro	2062	664	1,398
Ibanda	506	535	(29)
Total	10697	7787	2,355

- **Conducted home visits for case management and service provision**

KCSON during the year conducted routine home visits in the continuing households and enrolment in the new households. The home visits were conducted by both SWs and PSWs/VHTs as a key strategy of identifying vulnerabilities in households, following up referrals, identifying new cases, offering services such as psychosocial support. In all the households visited, the SW/PSW offered different services ranging from psychosocial support, HTS, backyard kitchen gardening services among others.



Left; Keturah SW with CDO Kitoba Sub County during Home visit in Kitoba Sub County-Hoima District while on the right, Masika Phionah a SW during home visit in Kihuura Sub County-Kyenjojo District.

- **Viral load monitoring**

In 2018, KCSON worked with Clinical Referral and Linkages Focal persons to monitor the viral load of the HIV Positive beneficiaries. Out of the total 4, 752 HIV positive clients that KCSON served in the year, 2,376 clients had their viral load monitored and 124 clients were found to be non -suppressing.

- **Support for Non-Suppressing beneficiaries.**

In the 2018, KCSON monitored the viral load of HIV positive beneficiaries 2,376 beneficiaries out of 4,752 HIV Positive Clients in all districts of operation. It was discovered thereafter that 153 clients/beneficiaries were not suppressing, deliberate efforts were made to follow-up all the non-suppressing clients to ascertain the reasons why these clients were not suppressing. Action points to help these clients were agreed upon and implemented.



SOCY Social Worker for Butiiti Sub county-Kyenjojo district showing the community on how to establish a bark yard garden to address food shortage as a way of addressing non-suppression

b) Clean Energy Project -Increasing access to sustainable and renewable energy alternatives in the Albertine Graben to conserve high value forest ecosystems to benefit people and nature in Uganda

KCSON in the year 2018 continued with implementation of the project titled ‘Increasing access to sustainable and renewable energy alternatives in the Albertine Graben to conserve high value forest ecosystems to benefit people and nature in Uganda’. KCSON is the regional Hub host for this project. The direct implementation of the project is undertaken by different Civil Society Organisations (CSOs) in seven districts of Hoima, Masindi, Kikuube, Kibaale, Kagadi, Kyenjojo and Buliisa.

Key activities implemented: KCSON supported the development, validation and presentation of 3 position papers on renewable energy to three district local governments of Kagadi, Masindi & Kyenjojo, facilitated fourteen (14) representatives (10 men and 4 women) from 6 district local governments of; Hoima, Masindi, Kibaale, Kagadi, Buliisa and Kyenjojo to participate in field exchange visit to the Champion District (Kasese

District). KCSON Undertook targeted awareness campaigns to promote sustainable and renewable energy solutions. The Mid Albertine Graben hub organized one regional awareness campaign during the Bunyoro Kitara Kingdom celebration of the 24th coronation anniversary of her King (Empango). The project also facilitated its members to distribute sustainable and renewable energy solutions/ technologies (308 solar home systems and 1398 improved cook stoves) in the Mid Albertine Graben. Further KCSON supported the district officials in energy planning with the help of a consultant.

Still under the clean energy project, KCSON facilitated engagements involving CSOs, clean energy technology suppliers and local based financial institutions (Savings and Credit Cooperatives and Village Savings and Loan Associations) on delivery of sustainable and renewable energy solutions in the Mid-Albertine Graben.



Children preparing food using the energy saving cook stove in Kaabwoya sub county Kikuube district



Partners of Clean Energy pose for a group photo during one of the review meetings at Glory Summit Hotel Hoima

c) Promoting Inclusive Public Finance management (PIP) project

KCSO with support from Civil Society Budget Advocacy Group (CSBAG) in 2018 implemented "**Promoting Inclusive Public Finance management**" project in Kakumiro District whose goal is to have a people centered expenditure policies that promote social sector financing for the delivery of equitable services to citizens in Uganda by 2021.

The Project is implemented in 5 Sub Counties of Kakumiro TC, Bwanswa, Kyabasaija, Kisengwe and Kasambya. Implementation is done through a community structure (Participatory Budget Clubs-PBCs) formed in each of the 5 Sub Counties.

Key sectors that PBCs monitored in 2018 included; Education sector targeting majorly Government Primary Schools, Health Sector particulary Health Centres (II,III, IV), Agriculture Sector, Water and Environment, Social Development Sector.

Key findings from monitoring done by PBCs in Kakumiro District in the year 2018.

i. Education sector

- Performance of pupils still poor with majority of schools monitored registering pupils in third and fourth grades (very few first & second grades)
- Absenteeism of pupils still high especially on market days (Semuto Ps, Kisengwe PS ...etc). Only 03 pupils reported on the first day of third term at Kikyamuzi PS.
- Low retention rate with majority of schools having less than 20 pupils in P.7 yet enrolment was high in P.1. only 03 pupils are in p.7 at St Jude Kikyamuzi yet were 72 in p.1 (2012), only 13 at Kitanda ps, only 15 at Kihurumba PS yet 2012 enrolment stood at 90. At Kisengwe PS only 21 are in P.7 yet were 212 in p.1 in 2012.
- Cases of defilement of pupils reported among factors leading to high drop out. Police was reported to be conniving with suspects. Head teacher of Kanyawawa PS after reporting a defilement case was ordered by Police to make more investigations on the case.
- Political interference in running of schools. When schools ask for some small contributions from parents, politicians come in and discourage parents from making those contributions
- Understaffing in most schools e.g. only 05 teachers at St. Jude Kikyamuzi with 7 classes, Bukuumi Boys has 7 teachers and one of them is an Inspector of schools.
- Absenteeism of teachers. Either they don't turn up completely or come and work half day. Cases of alcoholism amongst teachers also contributing to this absenteeism.
- Increasing enrolment of pupils in some schools due to displacement of people as a result of land disputes. Kihumuro P.S currently has over 800 pupils with only 8 teachers and the desk ratio is up to 1:6 or even more.

ii. Health sector

- Low staffing e.g. only 8 staff out of the required 19 at Kyabasaija HCIII, only 2 at Kisengwe, only
- Stock out of medicine Vs unrestricted immigrations.eg. Kisengwe HCIII currently relies on supplies from Kakumiro HCIV.
- Late reporting of staff (9-10 and early departure 3-4pm. This was more evident at Kisengwe& Kyabasaija health centres.
- No admissions for inpatients at Kisengwe and Kyabasaija Health centres yet handle patients that require admissions. Kyabasaija also handles patients from across the District of Mubende.
- Inadequate delivery beds at all health centres (Kisengwe-01, Kyabasaija-02, Kasambya-01, Kakumiro HCIV-02). Sometimes women are forced to deliver from admission beds.
- Closing of health centres over the weekend.
- No maternity ward at Kisengwe HCIII
- Stock outs of key medical supplies. Kisengwe health centre relies on supplies from Kakumiro HCIV not NMS.
- Hygiene issues-Full latrine for maternity ward at Kakumiro HCIV, Placenta pit full at Kakumiro HCIV

iii. Agriculture sector

- Unfair distribution of agricultural inputs especially livestock. Agric officers at Sub County level submit lists of potential beneficiaries but when it comes to distribution, the lists are not followed. Distribution is determined at District.
- Extension services not reaching majority of the farmers. This could be due to inadequate staff e.g. Kasambya and Kisengwe share the same staff.
- Inputs distributed by government not given due attention by the farmers. Many times they receive coffee and it dries up before planted



Left District Education Officer Kakumiro-Mr Baleke William responding to issues raised in the report about education while on the right Standing is Vice chairperson LCV Kakumiro giving closing remarks at the Dialogue

Petitioning the District speaker on two key issues (Absenteeism of pupils & teachers, high school dropout rates in Kakumiro District)

KCSON on 27th November petitioned the Speaker-Kakumiro District on two issues; High absenteeism of both pupils and teachers; and high school dropout rate. The petition was presented by PBC members on behalf of the citizens to the speaker in presence of DEC members, District Councilor for Kyabasaija Sub County, the Deputy speaker/District councilor for Bwanswa Sub County, CSOs and the media.

This petition towards the end of the year was presented in the District council and the council referred it to the committees to discuss it further.



Left PBC members (Two ladies on right) presenting the petition to the speaker (in red tie) and other DEC members. On the right petitioners pose for a photo with the speaker and other DEC members outside the Speaker's office after petitioning.

D) Forest Biodiversity Project

With support from WWF Country Office, Kitara Civil Society Organizations Network (KCSO) has for the last four years implemented the Forest Biodiversity project aimed at Civil Society Capacity Strengthening for conservation of high value forest ecosystems to benefit people and nature in the Albertine region.

The project is based on evidence that, Albertine Graben is advantaged with major natural resources such as lakes, rivers, forests, Rift valleys, wetlands. However, they have continued to face pressure from both adjacent communities and external encroachers for commercial activities such as charcoal production for heat energy, rampant felling of trees for firewood, agriculture and timber trading.

The project aims to contribute greatly to three main outcomes which are: strengthening capacity of KCSO and partner community groups (CBOs and CFM groups) to effectively manage natural resources, targeting communities adjacent to Bugoma CFR for reduced over dependence on natural resources.

Promoting community conservation and stewardship initiatives around Bugoma CFR to enrich off the reserve timber and energy resource

Finally, the project also promotes innovative natural resource management models that integrate governance, gender and human rights enhancement through targeted school and community based initiatives

Further, the project activities targeted community groups adjacent Bugoma Central Forest Reserve. The current 4 supported community groups adjacent Bugoma are Namirembe Women's Group, Kyaterekera Tweyombeke Women's Group, Rugashari Youth Group and Mpanga Community Conservation Development Association.

Some of the 2018 annual strives include;

First, the project supported establishment of 4 Education for Sustainable Development school club in 2 secondary and 2 primary schools of Rugashari Model P/S, Muruha P/S, S.T Francis SS and Rugashari Public SS. School Clubs have a role to champion conservation activities. Community groups adjacent Bugoma were supported to plant a total 138,600 seedlings of both indigenous and exotic species with each woodlot containing at least 2,000 trees on formerly degraded landscapes or land with no agricultural value. Rugashari youth group was supported with 220 KTB bee hives and the enterprise has enhanced income of youth group with 4 million for one year.

Further, the project supported 4 CSOs in forming and managing Village Saving and Loans Associations (VSLA) and by the end of year CSOs had loan portfolio of over 32 million Uganda Shillings.

The project also empowered participating groups to mainstream crosscutting issues of gender, reproductive health, governance and right based approach in project implementation. The communities adjacent to

Bugoma central forest reserve can now instantly report any illegalities taking place in the forest unlike in the past when they could leave the management of the forest to NFA alone.



Left: E.D KCSO and WWF team from visiting Bugoma Central Forest Reserve in the background

Right: Namirembe Women's group in a VSLA session



Left: S.T Francis ESD school club performing during a youth camp around Bugama CFR

Right: Members of MCODEA picking trees for planting in their field located in Mpanga

E) Strengthening Community to Facility HIV Services-SCFH

The project is under Bunyoro HIV Project (BHP) funded by Centre for Diseases Control (CDC) through Infectious Diseases Institute (IDI). KCSO started implementation of the project in 2017 in 2 districts of Kibaale and Kakumiro.

Focus is on strengthening Community Referral and Linkages Systems for comprehensive HIV/AIDS Care and Treatment Services. Program activities are aimed at addressing challenges in accessing HIV/AIDS comprehensive services at respective facilities for improved health and social wellbeing of clients

Further, program implementation promotes disclosure among positive clients through home visits for psychosocial support services as well as adherence and retention. It also seeks to respond to service delivery challenges at different levels that is to say at community and facility levels, by working with community structures and facility staff (Office of DCDO and DHO), Facility staff, CSOs, PLHIV networks, Faith based and traditional leaders, in promoting behavioral change for positive attitude toward retention in care. All interventions support referral system for enhanced demand and uptake of HIV testing and care services, early ART initiation, psychosocial support and case management services to vulnerable households and non-suppressing clients.

Coverage

The project is implemented with 12 health facilities which include; Kibaale health center (HC) IV, Nyamarwa HCIII, Kyebando HCIII, Mugarama HCIII, St. Luke HCIII and EMESCO HCIII. In Kibaale district and Kakindo HCIV, Kakumiro HCIV, Nkooko HCIII, Kisiita HCIII, Kasambya HCIII and Nalweyo HCIII. In Kakumiro district.

Program interventions in the year 2018 include;

Established 3 service points where HIV Testing Services can be accessed. 390 people have accessed services at these points. Followed-up clients lost from care and supported them with adherence services thus contributing to client retention into care by 88% for the two districts of Kakumiro and Kibaale. Initiated and followed up referrals to ensure client receipt of service, followed up 67 Mothers to complete early infant diagnosis (EID) Cascade and home based counseling for non-suppressed Clients. Finally, supported 68 clients in development and implementation household-improvement plan with an aim of addressing the socio-economic vulnerabilities at household level which have a bearing on clients' non-suppression.

Facilitated 24 stepping stone sessions for female sex workers and adolescent peers aimed at promoting behavioral change for HIV prevention.

The project also reached out to over 290 clients under T.B contact tracing, screening and treatment services.



Linkages Assistant at Kibaale HCIV providing HTS



Left: KCSON nurse providing adherence and disclosure service Right: KCSON nurse for Kibaale accompanying a client for linkage and care services

F) Accelerating HIV Epidemic Control in Fort Portal Region ACE-Using Community Facility Framework CFF Funded by Baylor College of Medicine Children’s Foundation Uganda (Baylor-Uganda), the project focuses on promoting Bi-directional clinical, community referrals, linkages and service delivery implementation strategy.

While Utilizing community structures such as Community Health Workers to reach the 95-95-95 targets”. KCSON implements the project in Kyenjojo district, particularly 4 sub counties of Bugaaki, Butiiti, Nyabuharwa and Butunduzi.

Targeting 8 facilities of Butunduzi HCIII, Rwibaale HCIII, Butiiti HCIII, Adolf HCIII, Kyakatara HCIII, Nyamabuga HCIII, Nyakarongo HCIII and Mbaale HCII that are referral centers for clients identified with service needs in communities.

In implementation of project activities KCSO worked with 14 Community Health Workers whose major role was referral tracking and reporting on routine basis to facilities they are attached to as well as KCSO.

Project interventions

Supported over 90 discordant couples with intensive counseling services

At least 64 clients were supported with TB contact tracing, screening and treatment through the referral system. The project supported identification and managed 29 Gender Based Violence (GBV) issues/cases through facility to community. Supported 196 pregnant women, lactating mothers exposed infants to access elimination of mother to child transmission of HIV (EMTCT) services.

Supervising Direct observed treatment (DOTS) with treatment supporters and initiating positive clients into care. 46 Community client led differentiated service delivery models (, CCLADS) were supported with participation from facility ART clinic in charges and community health workers.

Facilitated adherence meetings for adolescents, youth and Men peers directly benefiting over 1,300 peers



Community Health Workers and Facility staff conducting discordant couple counseling sessions at Nyamabuga HCIII



Community Health Workers supported by facility ART in -charges facilitating client disclosure sessions and encouraging them to form CCLADS

Monitoring performance

Monitoring is done at 3 levels including the Executive Committee, PMT and the secretariat. The EC provides the oversight monitoring through reviewing and approving work plans and budgets and physical inspection to activity sites. It is composed of the board members. This is intended to ensure effective and efficient implementation of program activities. The Project Management Team (PMT) provides the overall technical assistance to program implementation makes input to the program annual work plan and participates in monitoring activities. The PMT is composed of ED, M&E Coordinator, & the project managers. The secretariat ensures qualitative delivery of programs and effective implementation and it is composed of the direct implementation staff such as SWs, HTS focal persons, among others.

In the year under review, M&E was done in all projects implemented by KCSO by the above three units. The Board (EC) carried out monitoring of the two projects –SOCY in Hoima District and Clean energy in Buliisa District.



Board members and staff during field monitoring of KCSON activities in 2018.

Our strategies/ approaches

In our endeavors to meet our goals and objectives, we applied the following strategies:

Capacity building of members

Capacity building of KCSO membership in their strategic areas of operation is KCSOs' natural role. KCSO in the year 2018 engaged members in a number of capacity building sessions including workshops, meeting and routine visits to their office premises. Most of KCSO community based activities were implemented with support from member organization a process that would start with capacity strengthening. This enabled KCSO to increase the reach hence significant and sustainable results. Further members supported the network in routing monitoring of the intervention.

Community participation and stakeholder's involvement in project planning & implementation: KCSO engaged different stakeholders at all levels of project management. At project initiation, beneficiaries communities were reached through consultative meetings and baseline surveys for their input. During project implementation, other stakeholders such as member CSOs, media, local government etc were fully involved in M&E. Stakeholders review meetings were another avenue through which stakeholders participated in KCSO activities.

Working with the media: KCSO works with media as a fundamental tool in enhancing community awareness about KCSO programs and projects. The organization throughout 2018 used local radio stations to pass on most of its information through live broadcast (radio programs) D.J mention and announcements. It is through media that KCSO got some of the feedback about community work, viewpoints, experience, recommendations, opinions and lessons, which were considered as key learning points in building capacity of members and service delivery to our target constituencies

Support from development partners. This was both financial and technical support that enabled the implementation of the planned activities and trucking significant changes timely. The routine technical/support supervision visits by the donors to the organization further enhanced KCSO's capacity to respond to project community/beneficiaries' needs. This motivated implementation as well as kept track of the progress.

Areas of improvement

During the year we endured some challenges;

KCSO continues to function with limited core funding. This has made KCSO to rely on projects contributions to fund overhead costs such as core staff remunerations, rent,

and equipment procurement and maintenance. Given the fact that Most of these projects are short-term, their priorities are in the achievement of project based results. Many of them will not allow capacity building to the general civil society/ membership of KCSO if such capacity does not directly relate to the achievement of the specific project objectives. Also due to this, most of the staff members are project based. It becomes difficult to recruit and retain a staff for say membership serving.

KCSO continues to diversify the partner base so as to be able to tap into the opportunities that exist with each partner in regard to core operational and growth needs.

Inability of most MOs to attract partners due to poor internal systems. Some MOs lack staffing, have no streamlined governance systems, limited financial management skills and systems and lack clear addresses. KCSO secretariat is not effectively enabled to assist member organizations overcome these challenges. There is no membership officer and the existing staff members are tagged to specific projects with limited flexibility to allow them routinely serve member organizations.

MOs are strongly encouraged to utilize the community opportunities of delivery. Approaches such as use of VSLA have been proven for enabling not only economic empowerment of the members but also a “vehicle” through which community based organizations can deliver different services including advocacy for better social services.

KCSO’S Board Members as at end of 2018

No	NAME	POST
01	Swizen Wamala Stephenson Kagoro	Chairperson
02	Mary Natukunda	Vice Chairperson
03	Marion Tweheyo	General Secretary
04	Hedwig Mbaziira	Treasurer

05	Ponsious Businge	Publicity Secretary
06	Januarious Rubaire	Member/Rep Kibaale Dist
07	Shem Ahumuza	Member/Rep Kakumiro Dist
08	Bazirio Muhwezi	Member/Rep Kagadi Dist
09	Dr. Mwalimu Musheshe	Advisor

Secretariat and Staff at end of 2018

No	STAFF NAME	CURRENT TITLE	STATION
01	Paul Mulindwa	Executive Director	Head office- Kagadi
02	Tanazio Byamugisha K.	Linkages and Advocacy Coordinator	Head office- Kagadi
03	Denis Ssebugwawo	M&E Coordinator	Head office- Kagadi
04	Conrad Mugume	Project Manager SOCY	Head office- Kagadi
05	Ruth Katusiime Kasaramu	Project Support Officer	Head office- Kagadi
06	Jetu Asimwe	Accountant	Head office- Kagadi
07	Prossy Bashemera	Accounts and Admin Assistant	Head office- Kagadi
08	Saturday Solomon	Accountant SOCY	Head office- Kagadi
09	Matia Mugenyi	Accounts Assistant	Head office- Kagadi
10	Mutegeki Jackson	E&PC	kibaale Headoffice
11	Robert Mukisa	Trainee clean energy	kibaale Headoffice
12	Mary Nabuliime	Field Monitor	Head office- Kagadi
13	Betty Robinah Nansamba	Social Worker SOCY	Kibaale Field office
14	Cohen Wobusobozi	Accounts & Admin Assistant	Hoima fieldoffice
15	Christopher Kayaga Bright	Accounts & Admin Assistant	Ibanda Field Office
16	Friday Yoctan	Social Worker SOCY	Kibaale field office
17	Francis Ssekate	Social Worker SOCY	Kibaale field office
18	Fred Muhumuza	Social worker SOCY	Kibaale-Field Office
19	Kizito Byarugaba	Social Worker SOCY	Kibaale field office
20	Joan Kabasinguzi	Social Worker SOCY	Kibaale field office

21	Naume Kyakimwa	Linkages Coordinator	kyenjojo Field office
22	Maimuna Naluima	Social Worker SOCY	kyenjojo Field office
23	Edmond Kalimbi	Social Worker SOCY	kyenjojo Field office
24	Peter Mbabazi	Social Worker SOCY	kyenjojo Field office
25	Samson Bwambale	Social Worker SOCY	kyenjojo Field office
26	Maureen Kabughho	Social Worker SOCY	kyenjojo Field office
27	Phionah Masika	Social Worker SOCY	kyenjojo Field office
28	Julius Sempembo Serunjogi	Social Worker SOCY	kyenjojo Field office
29	Daniel Iguru	Linkages Coordinator	Hoima fieldoffice
30	Daniel Okolong	Social worker SOCY	Hoima fieldoffice
31	Michael Thembo	Social worker SOCY	Hoima fieldoffice
32	Keturah Bagenda	Social worker SOCY	Hoima fieldoffice
33	Joshua Muhindo	Social worker SOCY	Hoima fieldoffice
34	James Baluku	Social worker SOCY	Hoima fieldoffice
35	Sheila Akohairwe	Social worker SOCY	Hoima fieldoffice
36	Annah Opolot Kimberly	Social worker SOCY	Hoima fieldoffice
37	Pimer Bernice	Social worker SOCY	Hoima fieldoffice
38	Ronald Natwijuka Diidi	Linkages Coordinator	Ibanda Field Office
39	Brenda Kansiiime	Social worker SOCY	Ibanda Field Office
40	Leodus Nuwagaba	Social worker SOCY	Ibanda Field Office
41	John Kabuleta	Social Worker -IDI	Kakumiro
42	Alex Kiiza	HTS-Nurse	Kakumiro
44	Afisah Nyirabakunzi	HTS-Nurse	Kibaale
45	Joseph Mugabe	Linkages &Referral Supervisor	kyenjojo Field office
46	Babra Mujawimana	Data Clerk	kyenjojo Field office
47	Peragi Namukisa	Social Worker SOCY	Kyenjojo Field Office
48	Maxwell Babyesiiza	Social Worker SOCY	Hoima Field Office
49	Ismael Kasooaha	Transport and communications officer	Kagadi head office
50	Ritah Kiconco	Cluster Lead SOCY	Kyenjojo Field office
51	Julius Musiime	Support Office	Head Office-Kagadi
52	Gerald Kwebiha	Night Guard	Head Office-Kagadi

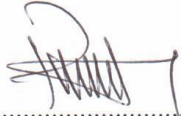
6.0 STATEMENT OF INCOME AND EXPENDITURE

	Notes	2018 Shs	2017 Shs
Income:			
Donations and Grants	9.3	1,966,831,340	1,456,382,885
Other Income	9.4	<u>150,031,345</u>	<u>58,257,296</u>
Total Revenue		<u>2,116,862,685</u>	<u>1,514,640,181</u>
Expenditure:			
Direct Project Expenses	9.5	1,752,433,620	1,339,832,719
Institutional Administrative expenses	9.6	<u>342,656,146</u>	<u>180,562,649</u>
Total Expenditure		<u>2,095,089,766</u>	<u>1,520,395,368</u>
Surplus / (Deficit) for the year		<u>21,772,919</u>	<u>(5,755,187)</u>


(The notes on page 10 to 20 form an integral part of these financial statements)

These Financial Statements were approved by the Board of Directors on

04/03/..... 2019 and signed on its behalf by:



 The Executive Director
 KCSON



 The Treasurer
 KCSON

see by bench II

 The Chairperson
 KCSON